

REPORT TO: Health and Wellbeing Board

DATE: 14th January 2015

REPORTING OFFICER: Simon Banks, Chief Officer

PORTFOLIO: Health and Wellbeing

SUBJECT: Developing a Halton response to the NHS *Five Year Forward View*

WARD(S): Borough-wide

1.0 **PURPOSE OF REPORT**

1.1 On 23rd October 2014 NHS England, in partnership with five other national organisations involved in setting the strategic direction and regulatory framework for the NHS, published *Five Year Forward View*. On 4th December 2014 NHS Halton Clinical Commissioning Group (CCG) commenced a two month dialogue with local people and partners in regard to a Halton response to *Five Year Forward View*. Strategic decisions will need to be made by NHS Halton CCG Governing Body following *Five Year Forward View*, particularly in regard to new models of care.

2.0 **RECOMMENDATION: The Board are invited to review and contribute to the document produced by NHS Halton CCG.**

3.0 **SUPPORTING INFORMATION**

3.1 The *Five Year Forward View* was published on 23rd October 2014 and sets out a vision for the future of the NHS. It has been developed by the partner organisations that deliver and oversee health and care services including NHS England, Public Health England, Monitor, Health Education England, the Care Quality Commission and the NHS Trust Development Authority. Patient groups, clinicians and independent experts have also provided their advice to create a collective view of how the health service needs to change over the next five years if it is to close the widening gaps in the health of the population, quality of care and the funding of services.

3.2 The purpose of the *Five Year Forward View* is to articulate why change is needed, what that change might look like and how we can achieve it. It describes various models of care which could be provided in the future, defining the actions required at local and national level to support delivery. Everyone will need to play their part – system leaders, NHS staff, patients and the public – to realise the

potential benefits for us all. It covers areas such as disease prevention; new, flexible models of service delivery tailored to local populations and needs; integration between services; and consistent leadership across the health and care system.

3.3 The *Five Year Forward View* starts the move towards a different NHS, recognising the challenges and outlining potential solutions to the big questions facing health and care services in England. It defines the framework for further detailed planning about how the NHS needs to evolve over the next five years.

4.0 **POLICY IMPLICATIONS**

4.1 The *Five Year Forward View* highlights (www.england.nhs.uk/ourwork/futurenhs/) that the NHS has dramatically improved over the past fifteen years. Outcomes are better, waits are shorter and patient satisfaction is high. Nonetheless, quality of care can be variable, preventable illness is widespread and health inequalities are deep-rooted. The needs of patients are changing, new treatment options emerging and service pressures are building. There is a broad consensus on what a better future should look like, which needs new partnerships and approaches.

4.2 The *Five Year Forward View* states that the warnings of the Wanless Report were ignored, and a radical upgrade of prevention and public health is now needed. More control of their own care needs to be passed to people who need health services. Barriers between family doctors and hospitals, physical and mental health and health and social care need to be broken down.

4.3 A small number of radical new care delivery options will be supported, these options include:

- Multispecialty Community Provider
- Primary and Acute Care Systems
- Urgent and Emergency Care Networks
- Viable Smaller Hospitals
- Specialised Care
- Modern Maternity Services
- Enhanced Health in Care Homes

Whilst new care models will be developed and supported, *Five Year Forward View* states that the foundation of NHS care will remain list-based primary care. As part of this commitment there will be a 'new deal' for GPs.

4.4 To support these changes, the national leadership of the six

signatory bodies to *Five Year Forward View* have committed to act more coherently together. They have also committed to providing meaningful local flexibility over payment rules, regulatory requirements and other mechanisms to support change and innovation.

4.5 To sustain a comprehensive, high-quality NHS, *Five Year Forward View* states that action will be needed on three fronts simultaneously – demand, efficiency and funding. Less impact or emphasis on any one of them will require compensating action on the other two. There is nothing in the analysis undertaken for *Five Year Forward View* that suggests that continuing with a comprehensive tax-funded NHS is not “intrinsically un-doable”. Instead *Five Year Forward View* suggests that there are viable options for sustaining and improving the NHS over the next five years, provided that the NHS does its part, allied with the support of government and other partners.

4.6 At the North Tripartite Event on 4th November 2014, organised by NHS England, Monitor and the Trust Development Authority, there was clear message that *5 Year Forward View* requires a period of reflection but that this should be short. Delivery is expected from April 2015, with demonstrable congruence with our existing strategies and plans.

4.7 NHS Halton CCG is developing a Halton response to this NHS led strategic view. This will ensure that there is congruence with our 5 Year Commissioning Strategy, 2 Year Operational Plan, Better Care Fund and other initiatives that are shared with partners across the borough. The attached template (Appendix 1) takes the key statements made and actions suggested in *Five Year Forward View* to apply a “Halton lens” to enable comparisons to be made. Contributions to this document are invited from all our partners and will be actively sought through the Health Policy and Performance Board on 13th January 2015 and Health and Wellbeing Board on 14th January 2015. A final document will then return to the Governing Body on 5th February 2015. The Governing Body are invited to contribute to the development of this document as strategic decisions will need to be made following from *Five Year Forward View*, particularly in regard to new models of care.

5.0 **OTHER/FINANCIAL IMPLICATIONS**

5.1 As stated above, *Five Year Forward View* requires action on three fronts – demand, efficiency and funding. There is no guarantee that a future government will commit additional resources to the NHS or match existing funding arrangements. It is therefore suggested that *Five Year Forward View* will need to be delivered within existing resources.

6.0 **IMPLICATIONS FOR THE COUNCIL'S PRIORITIES**

6.1 **Children & Young People in Halton**

NHS Halton CCG will work closely with the Children's Trust to commission services for children and young people and to meet statutory responsibilities in regard to safeguarding.

6.2 **Employment, Learning & Skills in Halton**

None as a result of this report.

6.3 **A Healthy Halton**

NHS Halton CCG is a key partner in this agenda.

6.4 **A Safer Halton**

None as a result of this report.

6.5 **Halton's Urban Renewal**

None as a result of this report.

7.0 **RISK ANALYSIS**

7.1 The greatest risk arising from *Five Year Forward View* is that the systemic, step changes that the document suggests will not be achieved. The delivery of *Five Year Forward View* needs collective and collaborative action across all sectors, organisations and communities who have links with the NHS as well as within the NHS itself.

8.0 **EQUALITY AND DIVERSITY ISSUES**

8.1 In the delivery of *Five Year Forward View* through our commissioning strategy and operational plans, NHS Halton CCG will be required to ensure that it is compliant with the duties upon public bodies under the Equality Act 2010.

9.0 **LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972**

Five Year Forward View, Care Quality Commission, Health Education England, Monitor, NHS England, Public Health England and Trust Development Authority, 23rd October 2014, www.england.nhs.uk/ourwork/futurenhs/.